#### Urban Outfitters, Inc.

## FY'22 Q2 RESULTS













Urban Outfitters, Inc. "URBN" is providing fiscal 2022 second quarter commentary ahead of our earnings call scheduled for August 24th at 5:30pm.

We remind you that any forward-looking statements made in this commentary are subject to our safeharbor statement found in our SEC filings.

This commentary is comparing fiscal 2022 results to fiscal 2020. Due to the material impact of COVID-19 on our business operations in fiscal 2021, including mandated store closures, management views the comparison of fiscal 2022 results to fiscal 2020 as the more meaningful measurement of our business performance. For a selected comparison of fiscal 2022 results to fiscal 2021, please refer to the Appendix at the end of this document.

Our second quarter earnings release and related financial information are available on our website, www.urbn.com.

Key Financial Highlights	4
Sales by Segment	5
Sales by Brand	6-8
Gross Profit by Segment	9
Selling, General & Administrative Expenses	10
Operating Income by Segment	11
Income Statement	12
Balance Sheet	13
Cash Flows	14
Inventory Detail	15
Capital Spending	16
Shares Outstanding	17
Global Store Summary	18
Global Store Count & Square Footage	19
Appendix	20



### **Key Financial Highlights**

	Three Mor	nths Ended
	July 31, 2021	July 31, 2019
URBN Net Sales Change	20.3%	-3.0%
Gross Profit*	37.6%	32.8%
Selling, General and Admin. Expenses*	23.3%	24.7%
Income from Operations*	14.3%	8.1%
Earnings Per Diluted Share	\$ 1.28	\$ 0.61

URBN sales for the second quarter increased by 20% to a record \$1.16 billion. The increase in sales was due to a 24% increase in Retail segment sales, partially offset by a 30% decline in Wholesale segment sales. Retail segment sales comp increased 22%.

Gross profit dollars increased by 38% to \$435 million for the quarter, while gross profit rate increased 478 bps to 37.6%. The increase in gross profit rate was primarily due to record low second quarter merchandise markdown rates in the Retail segment and a leverage in store occupancy expense primarily due to the increased penetration of the digital channel in Retail segment net sales. All three brands recorded lower merchandise markdown rates with the Urban Outfitters and Anthropologie brands achieving record low second quarter merchandise markdown rates. This was partially offset by an increase in delivery and logistics expenses. Delivery and logistics expense deleverage was primarily driven by the increased penetration of the digital channel. Logistics expense also deleveraged due to increased wages at our distribution and fulfillment centers in order to attract and retain appropriate levels of employees.

Selling general & administrative ('SG&A') expenses increased by 13% to \$269 million while SG&A as a % of sales leveraged by 144 bps to 23.3%. The leverage in SG&A as a rate to sales was primarily related to disciplined store payroll management and overall expense control that was partially offset by a deleverage in digital marketing and creative expenses during the quarter to support the strong digital sales and customer growth. The growth in SG&A dollars was primarily driven by increases in digital marketing and creative expenses during the quarter to support the strong digital sales and customer growth partially offset by the reduction in direct selling expenses due to the lower retail store net sales.

Operating income dollars increased by 112% to \$166 million while operating income rate increased by 622 bps to 14.3%. The increase in dollars was due to the increase in sales, the improved gross profit rate and the leverage in SG&A expenses in the quarter.

Net income for the quarter was \$127 million or \$1.28 per diluted share.

<sup>\*</sup>expressed as a percent of net sales



(\$ in millions)		Three Mor	ths Er	Variance			
(unaudited)	Jul	y 31, 2021	Ju	y 31, 2019	_	\$	%
Total Sales	\$	1,157.7	\$	962.3	\$	195.4	20%
Retail Segment	<b>\$</b> 1	,089.0	\$	878.7	\$	210.3	24%
URBN Comp	\$ 1	1,038.9	\$	850.9	\$	188.0	22%
Anthropologie Group		438.4		383.2		55.2	14%
Free People Group		184.2		120.2		64.0	53%
Urban Outfitters		410.6		342.4		68.2	20%
Menus & Venues		5.7		5.1		0.6	10%
Retail Segment Comp							
By Geography							
North America		910.8		748.6		162.2	22%
Europe and ROW		128.1		102.3		25.8	25%
URBN Non-Comp	\$	50.1	\$	27.8	\$	22.3	81%
Wholesale Segment	\$	58.8	\$	83.6	\$	(24.8)	-30%
Anthropologie Group		_		1.9		(1.9)	-100%
Free People Group		53.4		80.8		(27.4)	-34%
Urban Outfitters		5.4		0.9		4.5	480%
Subscription Segment	\$	9.9	\$	_	\$	9.9	n/a

Total Company or URBN sales for the second quarter increased by 20% to a record \$1.16 billion. URBN Retail segment sales increased 24% to \$1.09 billion. Retail segment sales increased due to strong double-digit growth in digital channel sales due to increases in sessions, average order value and conversion rate. Higher digital sales were partially offset by low single-digit negative retail store sales as higher average unit retail, stronger conversion rates and increased units per transaction nearly offset the reduced store traffic. During the second quarter of fiscal 2022, all remaining store closures in Europe and Canada due to COVID-19 expired but some capacity restrictions remain in certain Canadian stores.

URBN Wholesale segment sales for the second quarter declined 30% to \$59 million, driven by a 34%, or \$27 million, decline in Free People Group wholesale sales primarily due to reducing the brand's sales to promotional wholesale customers.



#### Revenue Metrics ANTHROPOLOGIE

(\$ in millions) (unaudited)	Three Months Ended				Variance			
(unauaitea)	Jul	y 31, 2021	J	July 31, 2019		\$		<u></u> %
Total Sales	\$	450.6	\$	3	394.3	\$	56.3	14%
Retail Segment Comp	\$	438.4	\$	5	383.2	\$	55.2	14%
Sales by Geography								
North America		419.8			366.8		53.0	14%
Europe and ROW		18.6			16.4		2.2	14%
Wholesale Segment	\$	_	\$	;	1.9	\$	(1.9)	-100%
North America		-			1.7		(1.7)	-100%
Europe and ROW		_			0.2		(0.2)	-100%
Retail Segment Non-Comp	\$	12.2	\$	;	9.2	\$	3.0	33%

Total Anthropologie Group brand sales increased 14% to \$451 million for the quarter.

Retail segment sales increased 15%, with comparable sales increasing 14%. The increase in Retail segment comparable sales was driven by a strong double-digit increase in the digital channel due to increases in sessions and average order value partially offset by negative retail store sales due to reduced store traffic and lower conversion rates. By product category, all categories delivered growth led by home, Terrain and BHLDN.

Wholesale segment sales declined \$2 million as the Anthropologie Group exited the wholesale business in the third quarter of fiscal 2021.



#### Revenue Metrics freepeople



(\$ in millions)		Three Months Ended					Variance		
(unaudited)	Jul	y 31, 2021		Jul	y 31, 2019	_	\$	%	
Total Sales	\$	249.7		\$	205.9	\$	43.8	21%	
Retail Segment Comp	\$	184.2		\$	120.2	\$	64.0	53%	
Sales by Geography									
North America		177.4			115.4		62.0	54%	
Europe and ROW		6.8			4.8		2.0	41%	
Wholesale Segment	\$	53.4		\$	80.8	\$	(27.4)	-34%	
North America		51.6			76.2		(24.6)	-32%	
Europe and ROW		1.8			4.6		(2.8)	-62%	
Retail Segment Non-Comp	\$	12.1		\$	4.9	\$	7.2	147%	

Total Free People Group sales increased by 21% to \$250 million for the quarter. This increase was due to an increase in Retail segment sales of 57%, which was partially offset by a 34% decline in Wholesale segment sales.

The growth in Retail segment sales was driven by a 53% increase in comparable sales as strong doubledigit digital channel growth due to increases in sessions and conversion rate more than offset negative retail store sales due to reduced store traffic. By product category, all categories delivered exceptional growth with FP Movement delivering triple-digit growth for the second consecutive quarter. The increase in non-comparable Retail segment net sales was primarily due to the opening of new stores since the prior comparable quarter.

Wholesale segment sales declined by 34% due to reducing the brand's sales to promotional wholesale customers.

## Revenue Metrics urban outfitters

(\$ in millions)		Three N	Nonths En	Variance			
(unaudited)	Jul	y 31, 2021	Jul	July 31, 2019		\$	%
Total Sales	\$	441.6	\$	355.0	\$	86.6	24%
Retail Segment Comp	\$	410.6	\$	342.4	\$	68.2	20%
Sales by Geography							
North America		307.9		261.3		46.6	18%
Europe and ROW		102.7		81.1		21.6	27%
Wholesale Segment	\$	5.4	\$	0.9	\$	4.5	480%
North America		3.5		0.4		3.1	692%
Europe and ROW		1.9		0.5		1.4	285%
Retail Segment Non-Comp	\$	25.6	\$	11.7	\$	13.9	118%

Total Urban Outfitters brand sales increased by 24% to \$442 million for the quarter.

Retail segment sales increased 23%, with comparable sales increasing 20%. The increase in Retail segment comparable sales was driven by strong double-digit digital channel growth due to increases in sessions, conversion rate and average order value. Global retail store sales were positive, as positive North American retail store sales more than offset negative European retail store sales. Positive global retail store sales were driven by increases in average unit retail, conversion rate and units per transaction that more than offset a reduction in store traffic. By product category, home, women's apparel, men's apparel and women's accessories led the way while men's accessories and beauty were negative. The increase in non-comparable Retail segment net sales was primarily due to the opening of new stores since the prior comparable quarter and the impact of foreign currency translation.

Wholesale segment net sales increased \$4 million due to the continued expansion of wholesale partners.



#### Gross Profit by Segment

(\$ in millions)	<u> </u>	Three Mor	nths En	Variance			
(unaudited)	Jul	y 31, 2021	July	y 31, 2019	_	\$	%
Gross Profit* \$'s	\$	435.3	\$	315.9	\$	119.4	38%
Gross Profit* %		37.6%	:	32.8%			
Retail Segment Gross Profit \$'s Gross Profit %	\$	417.1 38.3%		294.4 33.5%	\$	122.7	42%
Wholesale Segment** Gross Profit \$'s Gross Profit %	\$	16.5 28.0%	\$	23.0 27.5%	\$	(6.5)	-28%
Subscription Segment Gross Profit (Loss) \$'s	\$	1.7	\$	(1.5)	\$	3.2	n/a

Retail segment gross profit increased 42% to \$417 million while the Retail segment gross profit rate increased 480 bps to 38.3% for the quarter. The increase in gross profit rate was primarily due to record low second quarter merchandise markdown rates in the Retail segment and a leverage in store occupancy expense primarily due to the increased penetration of the digital channel in Retail segment net sales. All three brands recorded lower merchandise markdown rates with the Urban Outfitters and Anthropologie brands achieving record low second quarter merchandise markdown rates. This was partially offset by an increase in delivery and logistics expenses. Delivery and logistics expense deleverage was primarily driven by the increased penetration of the digital channel. Logistics expense also deleveraged due to increased wages at our distribution and fulfillment centers in order to attract and retain appropriate levels of employees.

Wholesale segment gross profit decreased 28% to \$16 million while the Wholesale segment gross profit rate increased 55 bps to 28.0%. The decrease in gross profit dollars was primarily due to the decline in Free People Group Wholesale segment sales as the brand reduced sales to promotional wholesale customers. The higher gross profit rate was driven by a reduction in markdowns as the brand reduced sales to promotional wholesale customers.

Subscription segment gross profit was \$2 million for the quarter. We continue to leverage into our investments and work to achieve greater operating efficiency.

Gross profit dollars increased by 38% to \$435 million for the quarter, while gross profit rate increased 478 bps to 37.6%. The increase in gross profit rate was primarily due to record low second quarter merchandise markdown rates in the Retail segment and a leverage in store occupancy expense primarily due to the increased penetration of the digital channel in Retail segment net sales. All three brands recorded lower merchandise markdown rates with the Urban Outfitters and Anthropologie brands achieving record low second quarter merchandise markdown rates. This was partially offset by an increase in delivery and logistics expenses. Delivery and logistics expense deleverage was primarily driven by the increased penetration of the digital channel. Logistics expense also deleveraged due to increased wages at our distribution and fulfillment centers in order to attract and retain appropriate levels of employees.

<sup>\*</sup>Cost of Sales includes initial mark-up, markdowns, store occupancy, delivery, freight and logistics expenses and merchant expenses

<sup>\*\*</sup>Net of intersegment elimination



(\$ in millions)	Three Mor	nths Ended	Variance		
(unaudited)	July 31, 2021	July 31, 2019	 \$	%	
SG&A* \$'s	\$ 269.4	\$ 237.8	\$ 31.6	13%	
SG&A* %	23.3%	24.7%			

Selling general & administrative ('SG&A') expenses increased by 13% to \$269 million while SG&A as a %of sales leveraged by 144 bps to 23.3%. The leverage in SG&A as a rate to sales was primarily related to disciplined store payroll management and overall expense control that was partially offset by a deleverage in digital marketing and creative expenses during the quarter to support the strong digital sales and customer growth. The growth in SG&A dollars was primarily driven by increases in digital marketing and creative expenses during the quarter to support the strong digital sales and customer growth partially offset by the reduction in direct selling expenses due to the lower retail store net sales.

<sup>\*</sup>SG&A includes direct store controllable, creative and marketing, corporate overhead and credit and banking expenses



### **Operating Income by Segment**

(\$ in millions)	<u> </u>	Three Month	s End	Variance			
(unaudited)	July	, 31, 2021	Jul	y 31, 2019		\$	%
Operating Income \$'s	\$	165.9	\$	78.1	\$	87.8	112%
Operating Income %		14.3%		8.1%			
Retail Segment Operating Income \$'s Operating Income %	\$	176.8 16.2%	\$	79.0 9.0%	\$	97.8	124%
Wholesale Segment* Operating Income \$'s Operating Income %	\$	9.4 15.9%	\$	15.7 18.7%	\$	(6.3)	-40%
Subscription Segment Operating Loss \$'s	\$	(3.6)	\$	(3.5)	\$	(0.1)	-3%
General Corporate Expenses \$'s	\$	16.7	\$	13.1	\$	3.6	28%

Operating income dollars increased by 112% to \$166 million while operating income rate increased by 622 bps to 14.3%. The increase in dollars was due to the increase in sales, the improved gross profit rate and the leverage in SG&A expenses in the quarter.

Retail segment operating income increased by 124%, or \$98 million, to \$177 million for the quarter. The increase in operating income was primarily due to the increase in sales, the improved gross profit rate and the leverage in SG&A expenses in the quarter.

Wholesale segment operating income declined 40%, or \$6 million, to \$9 million. The decrease in operating profit was due to the decline in sales which was partially offset by the improved gross profit rate.

Subscription segment operating loss was \$4 million for the quarter.

General corporate expenses increased by \$4 million primarily due to litigation expenses and higher equity compensation expense in the current year quarter.

<sup>\*</sup>Net of intersegment elimination



#### **Income Statement Summary**

(\$ in millions) (share count in millions)		Three Months Ended									
(unaudited)	July 31, 2021		% of Net Sales	July 31, 2019		% of Net Sales					
Net Sales	\$	1,157.7	100.0%	\$	962.3	100.0%					
Cost of Sales		722.4	62.4	_	646.4	67.2					
Gross Profit		435.3	37.6		315.9	32.8					
Selling, General and Admin. Expenses		269.4	23.3		237.8	24.7					
Income from Operations		165.9	14.3		78.1	8.1					
Other (Loss) Income, Net	_	(1.8)	(0.1)	_	3.5	0.4					
Income Before Income Taxes		164.1	14.2		81.6	8.5					
Income Tax Expense		36.8	3.2		21.3	2.2					
Net Income	\$	127.3	11.0%	\$	60.3	6.3%					
Diluted Share Count		99.6			99.6						
Earnings Per Diluted Share	\$	1.28		\$	0.61						

The effective tax rate for the second quarter was 22% compared to 26% in the second quarter of fiscal 2020. The change in the effective tax rate was primarily driven by the ratio of foreign taxable profits to global taxable profits.

Net income was \$127 million or \$1.28 per diluted share for the quarter.



#### **Balance Sheet Summary**

(\$ in millions) (unaudited)	Jul	y 31, 2021	Jul	y 31, 2019
Assets				
Cash and Cash Equivalents	\$	465	\$	162
Marketable Securities		157		171
Accounts Receivable, Net		94		95
Inventory		483		440
Other Current Assets		196		132
Total Current Assets		1,395		1,000
Property and Equipment, Net		1,048		867
Operating Lease ROU Assets		1,069		1,086
Marketable Securities		113		79
Other Assets		118		106
Total Assets	\$	3,743	\$	3,138
Liabilities and Shareholders' Equity				
Accounts Payable	\$	240	\$	182
Current Operating Lease Liabilities		243		209
Other Current Liabilities		463		235
Total Current Liabilities		946		626
Non-Current Operating Lease Liabilities		1,030		1,091
Deferred Rent and Other Liabilities		97		60
Total Liabilities		2,073		1,777
Total Shareholders' Equity		1,670		1,361
Total Liabilities and Shareholders' Equity	\$	3,743	\$	3,138

As of July 31, 2021, Inventory increased 10% to \$483 million driven by the increase in net sales.

As of July 31, 2021, cash and marketable securities totaled \$735 million with \$0 drawn down on our \$350 million asset backed line of credit facility.



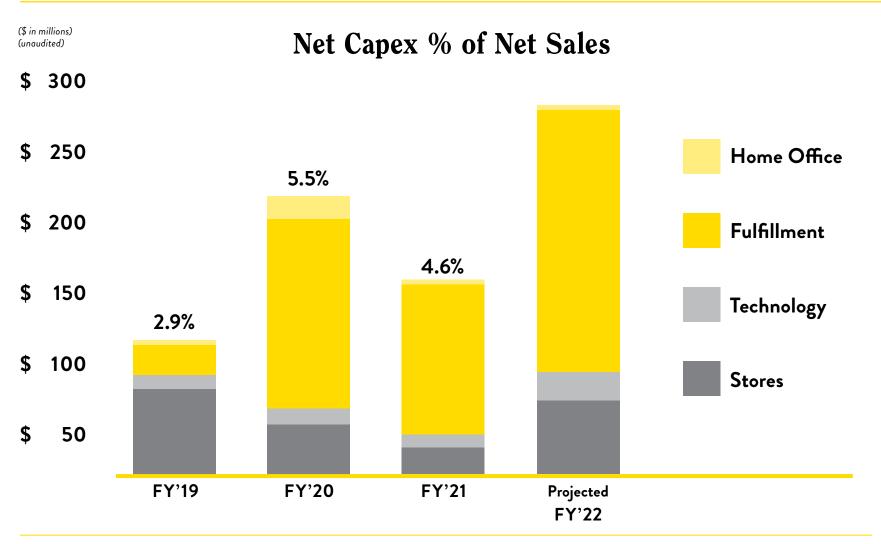
(\$ in millions) (unaudited)		Six Months Ended						
(unddried)	July	31, 2021	July	31, 2019				
Cash Flows from Operating Activities								
Net Income	\$	181	\$	93				
Adjustments to Reconcile Net Income to								
Net Cash Provided by Operating Activities:								
Depreciation & Amortization		51		55				
Inventory		(93)		(72)				
Payables, Accrued Expenses and Other Liabilities		62		16				
Other Operating Activities		(6)		(31)				
Net Cash Provided by Operating Activities:		<u>195</u>	6					
Cash Flows from Investing Activities								
Cash Paid for Property & Equipment		(106)		(116)				
Net Marketable Securities		(17)		<u>85</u>				
Net Cash Used in Investing Activities		(123)		(31)				
Cash Flows from Financing Activities								
Share Repurchases related to Share								
Repurchase Program		_		(217)				
Other Financing Activities		(5)		(5)				
Net Cash Used in Financing Activities		(5)		(222)				
Effect of Exchange Rate		2		(4)				
Increase (Decrease) in Cash and Cash Equivalents		69		(196)				
Cash and Cash Equivalents at Beginning of Period		<u> 396</u>		358				
Cash and Cash Equivalents at End of Period	\$	465	\$	162				



(\$ in millions) (unaudited)			Variance
	July 31, 2021	July 31, 2019	<b>\$</b> %
URBN Inventory	\$ 483.1	\$ 440.1	\$ 43.0 10%
Retail Segment by Brand	\$ 438.1	\$ 376.1	\$ 62.0 17%
Anthropologie Group	207.4	172.2	35.2 21%
Free People Group	78.0	50.1	27.9 56%
Urban Outfitters	152.7	153.8	(1.1) -1%
Wholesale Segment by Brand	\$ 45.0	\$ 64.0	\$ (19.0) -30%
Anthropologie Group	-	5.7	(5.7) -100%
Free People Group	37.6	56.2	(18.6) -33%
Urban Outfitters	7.4	2.1	5.3 247%
Subscription Segment Rental Product, Net*	\$ 10.9	\$ 2.9	\$ 8.0 274%

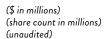
<sup>\*</sup>Rental Product, net of amortization, is included in Other Assets





During the second quarter, capital expenditures were \$63 million while depreciation & amortization was \$26 million.

# **Shares Outstanding**



Shares Repurchased
Number of Shares

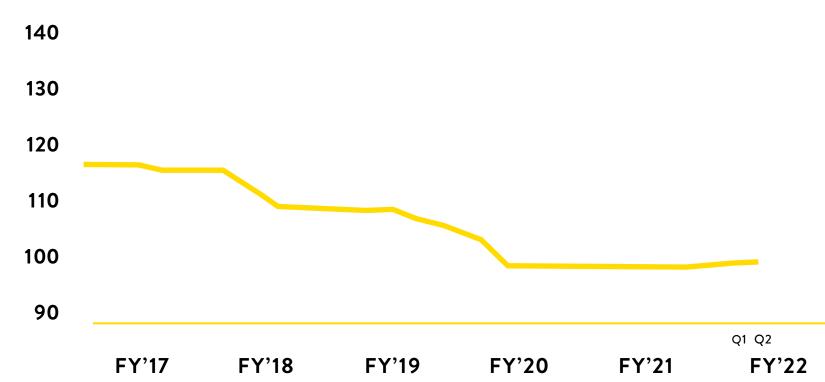
Total Cost

1.3

\$46

8.1

\$157



The Company did not repurchase any shares during the quarter. The Company has authorization to repurchase approximately 26 million additional shares remaining granted by the Board of Directors resolutions on August 22, 2017 and June 4, 2019. Our weighted average diluted share count for the quarter was 99.6 million shares.

3.5

\$121

8.1

\$ 217

0.5

\$7

0

# Global Retail Stores Summary

<b>⊢</b>		— Q1–Q2 FY	(°22 ———	-	Q3-Q4 FY'22		
	Open as of ry 31, 2021	Openings	Closings	Open as of July 31, 2021	Projected Openings	Projected Closings	Projected Open as of January 31, 2022
Anthropologie Group NA	215	2	2	215	5	5	215
Anthropologie Group EU	22	2		24		2	22
Total Anthropologie Group	237	4	2	239	5	7	237
Free People NA	142	7	2	147	3	1	149
FP Movement NA	2	7	-	9	9	_	18
Free People EU	5	1_		6	1		7
Total Free People Group	149	15	2	162	13	1	174
Urban Outfitters NA	191	6	1	196	8	3	201
Urban Outfitters EU	56	3		59			59
Total Urban Outfitters	247	9	1	255	8	3	260
Menus & Venues	11_		1	10			10
Total Company-Owned Stor	es 644	28	6	666	26	11	681
Franchisee-Owned Stores	1_	2		3_			3
Total URBN	645	30	6	669	26	11	684



#### Global Store Count & Square Footage

(all data is as of the respective period ended) (Selling SF in thousands)

		AN	FP	UO	M&V	URBN**
<b>FY'21</b> Q1	Store Count Selling SF Store Count	233 1,793 233	144 325 143	249 2,220 248	11 n/a 11	637 4,338 635
Q3	Selling SF	1,793	321	2,212	n/a	4,326
	Store Count	234	146	250	11	641
Q4	Selling SF	1,795	327	2,227	n/a	4,349
	Store Count	237	149	247	11	644
	Selling SF	1,815	331	2,195	n/a	4,341

			AN	FP*	UO	M&V	URBN**
FY'22	-	Store Count Selling SF Store Count Selling SF	238 1,816 239 1,820	153 338 162 352	251 2,224 255 2,238	11 n/a 10 n/a	653 4,378 666 4,410

<sup>\*</sup>includes 9 FP Movment stores as of Q2 FY'22, with a total Selling SF of 12

# **Appendix**



# Sales by Brand and Segment

(\$ in millions)	Three Moi	nths Ended				
(unaudited)	July 31, 2021	July 31, 2020	\$		.e %	
Sales by Brand	\$ 1,157.7	\$ 803.3	\$	354.4	44%	
Anthropologie Group	450.6	295.1		155.5	53%	
Free People Group	249.7	178.0		71.7	40%	
Urban Outfitters	441.6	323.9		117.7	36%	
Menus & Venues	5.9	1.6		4.3	276%	
Nuuly	9.9	4.7		5.2	113%	
Sales by Segment	\$ 1,157.7	\$ 803.3	\$	354.4	44%	
Retail Segment	1,089.0	757.5		331.5	44%	
Wholesale Segment	58.8	41.1		17.7	43%	
Subscription Segment	9.9	4.7		5.2	113%	



# Income Statement Summary

(\$ in millions) (share count in millions)		Three Months Ended							
(unaudited)	July 31, 20		% of Net Sales	July 31, 2020		% of Net Sales			
Net Sales	\$	1,157.7	100.0%	\$	803.3	100.0%			
Cost of Sales	_	722.4	62.4_	_	565.3	70.4			
Gross Profit		435.3	37.6		238.0	29.6			
Selling, General and Admin. Expenses		269.4	23.3	_	168.6	21.0			
Income from Operations		165.9	14.3		69.4	8.6			
Other Loss, Net	_	(1.8)	(0.1)	_	(0.5)	(0.0)			
Income Before Income Taxes		164.1	14.2		68.9	8.6			
Income Tax Expense	_	36.8	3.2	_	34.5	4.3			
Net Income	\$	127.3	11.0%	\$	34.4	4.3%			
Diluted Share Count		99.6			98.1				
Earnings Per Diluted Share	\$	1.28		\$	0.35				



# Balance Sheet Summary

(\$ in millions) (unaudited)	July 31, 2021		July 31, 2020	
Assets				
Cash and Cash Equivalents	\$	465	\$	663
Marketable Securities		157		1
Accounts Receivable, Net		94		60
Inventory		483		352
Other Current Assets		196		195
Total Current Assets		1,395		1,271
Property and Equipment, Net		1,048		889
Operating Lease ROU Assets		1,069		1,135
Marketable Securities		113		9
Other Assets		118		121
Total Assets	\$	3,743	\$	3,425
Liabilities and Shareholders' Equity				
Accounts Payable	\$	240	\$	207
Current Operating Lease Liabilities		243		270
Other Current Liabilities		463		294
Total Current Liabilities		946		771
Non-Current Operating Lease Liabilities		1,030		1,102
Long-Term Debt		_		120
Deferred Rent and Other Liabilities		97		81
Total Liabilities		2,073		2,074
Total Shareholders' Equity		1,670		1,351
Total Liabilities and Shareholders' Equity	\$	3,743	\$	3,425